

23rd 4E ExCo & Annex Meetings: Beijing, China, 26-29 March 2019

| | Tuesday 26 March | Wednesday 27 March | Thursday 28 March | Friday 29 March |
|-----------|---------------------|--------------------------------------|--------------------------------------|-----------------------------|
| Morning | 4E EDNA Meeting | MV&E Workshop | 23 rd IEA 4E ExCo Meeting | 4E China Workshop |
| Afternoon | 4E EDNA Meeting | 23 rd IEA 4E ExCo Meeting | 23 rd IEA 4E ExCo Meeting | Cooling Efficiency Workshop |
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| Evening | | | ExCo Dinner | |